



A Leader in the North American Aluminum Wheel Industry

# **Investor Presentation**

August 2016

## Non-GAAP Financial Measures and Forward-Looking Statements

#### **Forward-Looking Statements**

This webcast and presentation contain statements that are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include all statements that do not relate solely to historical or current facts and can generally be identified by the use of future dates or words such as "may," "should," "could," "will," "expects," "seeks to," "anticipates," "plans," "believes," "estimates," "intends," "predicts," "projects," "potential" or "continue" or the negative of such terms and other comparable terminology. These statements also include, but are not limited to the 2016 outlook and projections for reported net sales, value-added sales, adjusted EBITDA, adjusted EBITDA margin, income before income taxes, capital expenditures, the effective tax rate, the change in working capital, and the Company's strategic and operational initiatives, and are based on current expectations, estimates and projections about the Company's business based, in part, on assumptions made by management. These statements are not guarantees of future performance and involve risks, uncertainties and assumptions that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forwardlooking statements due to numerous factors, risks and uncertainties discussed in the Company's Securities and Exchange Commission filings and reports, including the Company's most recent Annual Report on Form 10-K, Quarterly Report on Form 10-Q, and our reports from time to time filed with the Securities and Exchange Commission. You are cautioned not to unduly rely on such forward looking statements when evaluating the information presented in this presentation. Such forward-looking statements speak only as of the date on which they are made and the Company does not undertake any obligation to update any forward-looking statement to reflect events or circumstances after the date of this presentation.

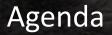
#### **Use of Non-GAAP Financial Measures**

In addition to the results reported in accordance with GAAP included throughout this presentation, this presentation refers to "Adjusted EBITDA," which we have defined as earnings before interest, taxes, depreciation, amortization, restructuring charges and impairments of long-lived assets and investments and "Value-Added Sales," which we define as net sales less pass-through charges primarily for the value of aluminum. Adjusted EBITDA as a percentage of value-added sales is a key measure that is not calculated according to GAAP. Adjusted EBITDA as a percentage of value-added sales is defined as adjusted EBITDA divided by value-added sales.

Management believes the non-GAAP financial measures used in this presentation are useful to both management and investors in their analysis of the Company's financial position and results of operations. Further, management uses these non-GAAP financial measures for planning and forecasting future periods. This non-GAAP financial information is provided as additional information for investors and is not in accordance with or an alternative to GAAP. These non-GAAP measures may be different from similar measures used by other companies.

For reconciliations of these non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with GAAP, see the appendix of this presentation.

In reliance on the safe harbor provided under section 10(e) or Regulation S-K, we have not quantitatively reconciled differences between Valued-Added Sales, EBITDA and EBITDA margins, as well as their corresponding GAAP measures, presented in our 2016 Outlook, due to the inherent uncertainty regarding variables affecting the comparison of these forward-looking measures. However, the magnitude of difference between these non-GAAP measures and their corresponding GAAP measures may be significant.



- Company Overview
- Market Conditions and Dynamics
- Evolution of the Business
- Growth Initiatives
- 2016 Financial Outlook
- Superior Investment Thesis

Kerry Shiba EVP and CFO



# Superior – North American Leader in Aluminum Wheels

- North American market share and capacity leader in aluminum wheels for light vehicles
  - 12.2M wheels sold 2Q16 LTM; ~20% NA market share
  - 100% of business is with global OEMs
  - 98% of wheels sold into North America
- NYSE listed (SUP) since 1969
- Manufacturing footprint
  - Four facilities in Mexico and one in Arkansas
  - Opened new facility in Mexico in 2015
- Continuous dividend payout since 1982
- Strong Balance Sheet



# **Core Strategic and Financial Priorities**

### **Enhance Market Position As a Best-in-Class Wheel Supplier**

- ✓ Strengthen current customer relationships
- ✓ Develop culture of continuous improvement
- ✓ Invest in new and enhanced finishing capabilities

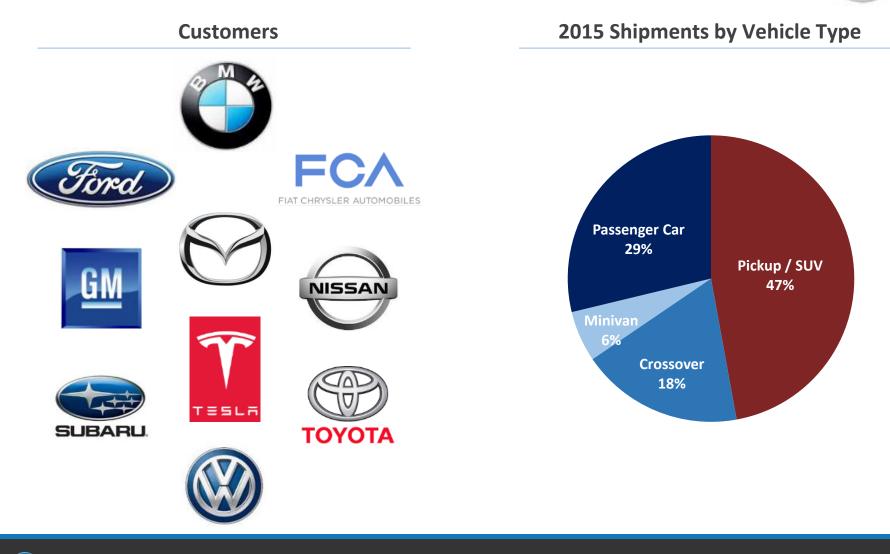
#### **Generate Top-Line Profitable Growth**

- Continue winning higher-value add wheels
- Expand customer base through new global OEM relationships
- ✓ Increase capacity through manufacturing arrangement with Asian supplier

#### **Create Long-Term Shareholder Value**

- Invest in projects with high return on invested capital
- ✓ Maintain prudent capital structure
- Continued balanced approach to capital allocation

# **Customers and Vehicle Segments**



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# Stable Industry Outlook

Industry Dynamics Impacting Production Levels	Today	Near-term Outlook
Unemployment Rate / Wage Growth	-	
Consumer Sentiment		
Average Scrappage Rate / Vehicle Age		
Gas Prices		
Financing Availability and Cost		Neutral/Watch
Dealer Inventory Levels	Neutral/Watch	Neutral/Watch
Dealer Incentives	Watch	Watch

Source: Equity research, Bureau of Labor Statistics, Consumer Sentiment Index, and U.S. Energy Information Administration



# Market Dynamics – Wheels Provide Differentiation

- Wheels increasingly customized by consumers and a key aesthetic differentiator for OEMs
- Aftermarket-like styling relevant to OEMs at OEM production levels and standards
- Wheel options per platform increasing, allowing OEMs to further segment the market
- Light weighting wheels critical to OEMs to meet fuel efficiency standards

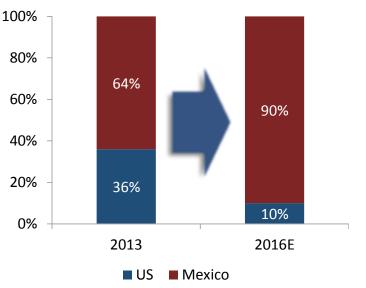


# Transformation of the Business

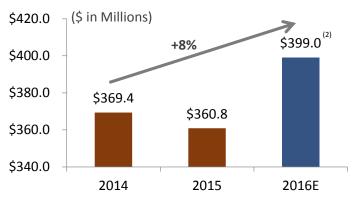
- Five out of eight board members appointed since December 2013
- New executive management team with 130 years of combined auto experience
- Opened new manufacturing facility in Mexico
- Relocated headquarters to Michigan
- Opened shared services facility in Mexico
- Completed tax restructuring and reduced effective tax rate
- Broadening product portfolio to address customer needs
- Pursuing numerous initiatives to drive higher operational efficiencies

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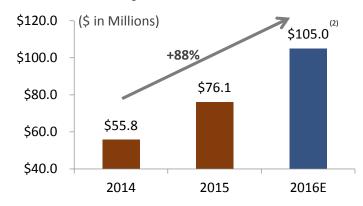


## **Key Financial Metrics**



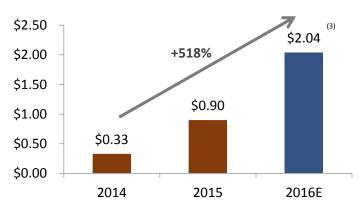
#### Value-Added Sales

#### Adjusted EBITDA<sup>(1)</sup>



#### Adjusted EBITDA Margin as % of Value-Added Sales<sup>(1)</sup> 30.0% 25.0% 25.0% 15.0% 15.1% 10.0% 2014 2015 2016E





<sup>(1)</sup> See Appendix for definition of EBITDA and reconciliation to GAAP measures; <sup>(2)</sup> Based on mid-point of 2016 guidance provided on 7/27/16; <sup>(3)</sup> Based on consensus estimates





2015 GM Supplier of the Year award, the first time in more than 10 years



2015 Toyota Quality Certificate of Achievement Award



Mazda 2015 Supplier of Excellence, a first for the Company



# **Evolution of Wheel Offering and Capabilities**



Diamond Turned with Accent Windows



Bright Chrome Vacuum Deposition



Two Tone Machined Finish



Premium Super Chrome Paint



Premium Matte Finish with Tinted Clear Coat



**Mirror Finish** 



Sparkle Silver Wheel

Transformation Initiatives



### Financial Stability and Balanced Approach to Capital Allocation

- Strong track record of both dividends and share repurchases
  - Returned nearly \$155M to shareholders over the last 5 years
  - Cash dividend since 1982 currently approximately \$20M annually
  - \$50M stock repurchase program approved in January 2016; \$47.6M remaining
- Financial capacity to strategically pursue M&A prospects, JVs, and business alliances
- Clean balance sheet with no debt and \$38M of cash



# Key Initiatives Driving Revenue Growth

### **Organic Growth**

- Significant opportunities ahead:
  - Investing in finishing capabilities
  - Focusing on higher value-add products
  - Increasing capacity
  - Developing proprietary lightweight designs

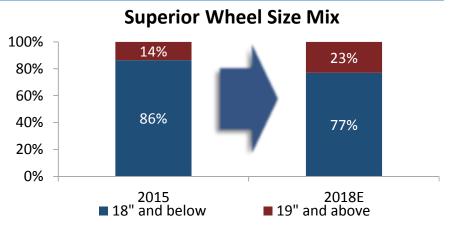
### **Overseas Manufacturing Arrangement**

- Established new manufacturing arrangement with Asian supplier
- Creates opportunity to provide additional support to our customers

### **Strategic Acquisitions**

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Selectively evaluating acquisitions that add new customers, capabilities or geographies



# Financial Performance Outlook for 2016

Key Metrics	Prior Outlook (provided 4/19/16)	Current Outlook (provided 7/27/16)
Unit Volume Growth	3% - 6%	6% - 8%
Net Sales	\$690 - \$710 million	\$710 - \$725 million
Value-Added Sales <sup>(1)</sup>	\$380 - \$395 million	\$395 - \$403 million
Adjusted EBITDA	\$92 - \$98 million	\$102 – 108 million
Capital Expenditures	Approximately \$40M	Approximately \$40M
Working Capital	Net source of funds	Net use of funds
Effective Tax Rate	25% - 27% range	27% - 29% range
Dividend Payments	Approximately \$20M	Approximately \$20M

<sup>(1)</sup> Value-added sales are defined as net sales less pass-through charges, primarily for the value of aluminum; see appendix for full reconciliation from GAAP

# Superior Investment Thesis

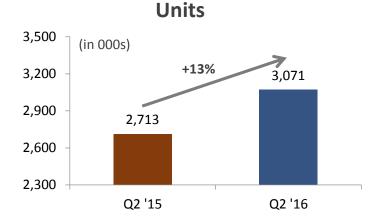
- Early Stages of Evolution
  - New management team and Board of Directors
  - Revamping processes throughout organization
  - Improving production efficiency at all plants
- Investing in Future Growth
  - Adding new OEMs and strengthening existing customer relationships
  - Expanding finishing capabilities in Mexico
  - Winning larger, more complex, higher value-add wheel programs
  - Ongoing review of strategic M&A opportunities, JVs, and business alliances
- Market Trends Providing Opportunity for Superior
  - Increasing number of wheel SKUs per platform elevates relevance of local North American production
  - Innovative finishes, patented lighter wheels, and larger sizes are opportunities for Superior
- Financial Flexibility
  - Balanced approach to capital allocation
  - Capacity to prudently pursue high ROIC growth initiatives



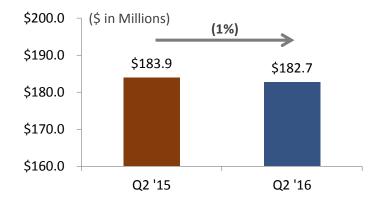


Appendix

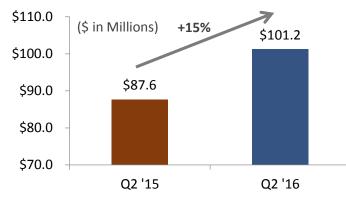
# Second Quarter 2016 Summary Financial Highlights



#### **Net Sales**



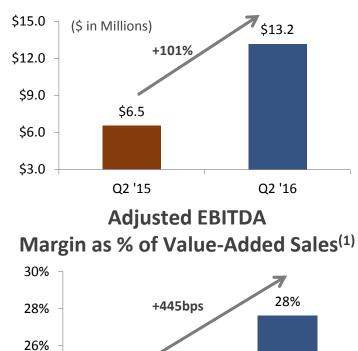
Value-Added Sales<sup>(1)</sup>



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# Second Quarter 2016 Summary Financial Highlights

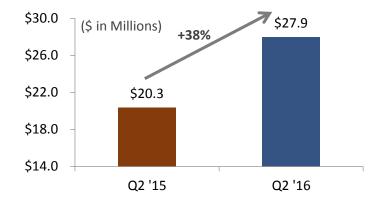


23%

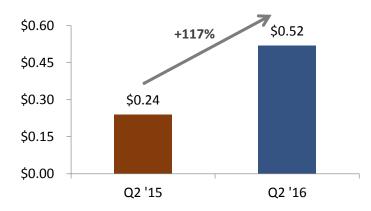
Q2 '15

#### **Net Income**

#### Adjusted EBITDA<sup>(1)</sup>



#### **Earnings Per Share**



<sup>(1)</sup> See appendix for full reconciliation from GAAP

24%

22%

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Q2 '16

(US\$ in Millions, except for units and per share amounts)

		2Q16 Actual		2Q15 Actual	June YTD 2016		D June YTE 2015	
Unit Shipments		3,070,827		2,713,483		6,250,876		5,251,828
Net Sales	\$	182.7	\$	183.9	\$	368.8	\$	357.7
Value-Added Sales <sup>(1)</sup>	\$	101.2	\$	87.6	\$	203.5	\$	169.9
Gross Profit % of Net Sales % of Value-Added Sales	\$	29.5 16.2% 29.2%	\$	19.9 10.8% 22.7%	\$	57.3 15.5% 28.1%	\$	31.1 8.7% 18.3%
SG&A Expenses % of Net Sales	\$	(10.0) 5.5%	\$	(8.9) 4.8%	\$	(19.0) 5.2%	\$	(16.4) <i>4</i> .6%
Operating Income	\$	19.5	\$	11.0	\$	38.3	\$	14.7
Interest Income, net Other expenses, net	\$ \$	0.1 (0.4)	\$ \$	0.1 (0.4)	\$ \$	0.1 (0.1)	\$ \$	0.1 (0.5)
Income Before Income Taxes	\$	19.2	\$	10.7	\$	38.3	\$	14.3
Income Tax (Provision) Benefit	\$	(6.1)	\$	(4.2)	\$	(10.6)	\$	(3.4)
Net Income	\$	13.2	\$	6.5	\$	27.6	\$	10.9
Income Per Share - Diluted	\$	0.52	\$	0.24	\$	1.08	\$	0.40
Adjusted EBITDA <sup>(2)</sup> % of Net Sales % of Value-Added Sales	\$	27.9 15.3% 27.6%	\$	20.3 11.0% 23.2%	\$	56.0 15.2% 27.5%	\$	33.7 9.4% 19.8%

(1) Value-Added Sales excludes aluminum and upcharges

(2) Adjusted for Rogers closure cost; 2Q16 (\$0.1M), 2Q15 (\$1.1M); 1H16 (\$0.6M), 1H15 (\$2.5M)

# Year-to-Date Summary Statement of Cash Flow

(US\$ in Millions)	June YTD June YTI		
		<u>2016</u>	<u>2015</u>
Net Income (Loss)	\$	27.6	\$ 10.9
Depreciation		17.3	17.0
Accounts Receivable		(2.9)	(1.0)
Inventories		(12.8)	5.2
Prepaid Aluminum		(2.1)	(4.0)
Accounts Payable		0.6	(0.2)
Other Operations Related Items		(3.2)	(2.7)
Cash Flow from Operations		24.5	25.2
Cash Dividends		(9.2)	(9.6)
Capital Expenditures		(17.7)	(23.3)
Proceeds from Exercise of Stock Options		0.9	6.5
Stock Repurchase		(13.1)	(7.5)
Net Change in Maturing Investments		0.2	2.6
All Other		(0.1)	0.9
Net Increase (Decrease)		(14.5)	(5.2)
Cash - Beginning		52.0	62.5
Cash - Ending	\$	37.5	\$ 57.3



# Summary Balance Sheet

(US\$ in Millions)

	June			December			
ASSETS		<u>2016</u>		<u>2015</u>			
Cash & Cash Equivalents	\$	37.5	\$	52.0			
Short Term Investments		0.8		1.0			
Accounts Receivable, net		112.4		112.6			
Inventories, net		73.9		61.8			
Prepaid Aluminum		14.5		12.4			
Other Current Assets		14.6		6.1			
Total Current Assets		253.7		245.8			
Property, Plant & Equipment		223.9		234.6			
Investments		2.0		2.0			
Deferred Taxes		25.3		25.6			
Other Assets		33.0		31.9			
Total Assets	\$	537.8	\$	539.9			
LIABILITIES & EQUITY							
Accounts Payable	\$	21.0	\$	20.9			
Other Current Liabilities		48.2		52.9			
Total Current Liabilities		69.2		73.9			
Non-Current Liabilities		60.4		52.2			
Shareholders' Equity		408.2		413.9			
Total Liabilities & Equity	\$	537.8	\$	539.9			

## Value-Added Sales and Adjusted EBITDA Reconciliation



#### SUPERIOR INDUSTRIES INTERNATIONAL, INC. Non-GAAP Financial Measures (Dollars in Thousands)

Value-Added Sales		Quarter Ended			Six Months Ended			
	Jun	e 26, 2016	Jun	e 28, 2015	Jur	ne 26, 2016	Ju	ine 28, 2015
Net Sales	\$	182,709	\$	183,940	\$	368,774	\$	357,669
Less:								
Aluminum value and outside service providers		(81,519)		(96,307)		(165,245)		(187,773)
Value-added sales	\$	101,190	\$	87,633	\$	203,529	\$	169,896

Value-added sales is a key measure that is not calculated according to GAAP. Value-added sales represent net sales less the value of aluminum and services provided by outside service providers (OSP's) that are included in net sales. Arrangements with our customers allow us to pass on changes in aluminum prices and OSP costs; therefore, fluctuations in the underlying aluminum price and the use of OSP's generally do not directly impact our profitability. Accordingly, value-added sales is worthy of being highlighted for the benefit of users of our financial statements. Our intent is to allow users of the financial statements to consider our net sales information both with and without the aluminum and OSP cost components thereof.

ljusted EBITDA Quarter Ended					Six Months Ended				
	June 26, 2016			June 28, 2015		June 26, 2016		e 28, 2015	
Net Income	\$	13,165	\$	6,534	\$	27,628	\$	10,868	
Adjusting Items:									
- Interest (income), net		(79)		(57)		(111)		(142)	
- Income tax provision		6,082		4,200		10,640		3,439	
- Depreciation		8,637		8,497		17,281		17,024	
<ul> <li>Closure costs (excluding depreciation)</li> </ul>		143		1,133		609		2,488	
		14,783		13,773		28,419		22,809	
Adjusted EBITDA	\$	27,948	\$	20,307	\$	56,047	\$	33,677	

Adjusted EBITDA is a key measure that is not calculated according to GAAP. Adjusted EBITDA is defined as earnings before interest income and expense, income taxes, depreciation, amortization, restructuring charges and other closure costs and impairments of long-lived assets and investments. We use Adjusted EBITDA as an important indicator of the operating performance of our business. Adjusted EBITDA is used in our internal forecasts and models when establishing internal operating budgets, supplementing the financial results and forecasts reported to our Board of Directors and evaluating short-term and long-term operating trends in our operations. We believe the Adjusted EBITDA financial measure assists in providing a more complete understanding of our underlying operational measures to manage our business, to evaluate our performance compared to prior periods and the marketplace, and to establish operational goals. Adjusted EBITDA is a non-GAAP financial measure and should not be considered in isolation or as a substitute for financial information provided in accordance with GAAP. This non-GAAP financial measure may not be computed in the same manner as similarly titled measures used by other companies.



# Value-Added Sales and Adjusted EBITDA Reconciliation



Twelve Months Ended

#### SUPERIOR INDUSTRIES INTERNATIONAL, INC.

Non-GAAP Financial Measure

(Dollars in Thousands)

#### Value Added Sales

Value Added Dales				
	December 27,	December 28,		
	2015	2014		
Net Sales	\$ 727,946	\$ 745,447		
Less				
- Aluminum value	(321,975)	(330,756)		
<ul> <li>Pass-through outsourcing costs charged to customers</li> </ul>	(45,125)	(45,336)		
	(367,100)	(376,092)		
Value added sales	\$ 360,846	\$ 369,355		

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Adjusted EBITDA	Twelve Months Ended				
	December 27,	December 28,			
	2015	2014			
Net Income	\$ 23,944	\$ 8,803			
Adjusting Items:					
- Interest income, net	(103)	(1,095)			
- Provision for Income Taxes	11,339	6,899			
- Depreciation	34,530	35,582			
- Restructuring and closure costs	6,343	3,064			
- Impairment of Long-lived Assets	-	2,500			
	52,109	46,950			
Adjusted EBITDA	\$ 76,053	\$ 55,753			

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