

# Forward-looking Statements and Non-GAAP Financial Measures



#### **Forward-Looking Statements**

This presentation and webcast contain statements that are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include all statements that do not relate solely to historical or current facts and can generally be identified by the use of future dates or words such as "assumes,", "may," "should," "could," "will," "expects," "expected," "seeks to," "anticipates," "plans," "believes," "estimates," "foresee," "intends," "outlook," "guidance," "predicts," "projects," "projecting," "potential," "targeting," "will likely result," or "continue," or the negative of such terms and other comparable terminology. These statements also include, but are not limited to, the 2023 outlook included herein, and the impact of COVID-19 and the resulting supply chain disruptions, increased energy costs, semiconductor shortages, rising interest rates, the Russian military invasion of Ukraine (the "Ukraine Conflict") and the United Auto Workers strike on our future growth and earnings. These statements include our belief regarding general automotive industry market conditions and growth rates, as well as domestic and international economic conditions. These statements are not guarantees of future performance and involve risks, uncertainties, and assumptions that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements due to numerous factors, risks, and uncertainties discussed in Superior's Securities and Exchange Commission filings and reports, including Superior's current Annual Report on Form 10-K, and other reports from time to time filed with the Securities and Exchange Commission. You are cautioned not to unduly rely on such forward-looking statements when evaluating the information presented in this webcast and presentation.

#### **Use of Non-GAAP Financial Measures**

In addition to the results reported in accordance with GAAP included throughout this earnings release, this release refers to the following non-GAAP measures:

"Adjusted EBITDA," defined as earnings before interest income and expense, income taxes, depreciation, amortization, restructuring charges and other closure costs and impairments of long-lived assets and investments, changes in fair value of redeemable preferred stock embedded derivative liability, acquisition and integration, certain hiring and separation related costs, proxy contest fees, gains associated with early debt extinguishment and accounts receivable factoring fees. "Value-Added Sales," defined as net sales less the value of aluminum and other costs, as well as outsourced service provider ("OSP") costs that are included in net sales. "Value-Added Sales Adjusted for FX," which is also referred to as "Value-Added Sales Adjusted for Foreign Exchange," defined as Value-Added Sales Adjusted for FX & Deconsolidation," which is also referred to as "Value-Added Sales Adjusted for Foreign Exchange & Deconsolidation," defined as Value-Added Sales adjusted for the impact of foreign exchange translation and impact of SPG deconsolidation. "Content per Wheel," defined as Value-Added Sales Adjusted for FX on a per unit (wheel) shipment basis. "Free Cash Flow," defined as the net cash from operations, investing activities, and non-debt components of financing activities. "Net Debt," defined as total funded debt less cash and cash equivalents.

For reconciliations of these non-GAAP measures to the most directly comparable GAAP measure, see the attached supplemental data pages. Management believes these non-GAAP measures are useful to management and may be useful to investors in their analysis of Superior's financial position and results of operations. Further, management uses these non-GAAP financial measures for planning and forecasting purposes. This non-GAAP financial information is provided as additional information for investors and is not in accordance with or an alternative to GAAP and may be different from similar measures used by other companies.

In reliance on the safe harbor provided under section 10(e) or Regulation S-K, Superior has not quantitatively reconciled from net income, the most comparable GAAP measure, to Adjusted EBITDA presented in the 2023 outlook, as Superior is unable to quantify certain amounts included in net income without unreasonable efforts and due to the inherent uncertainty regarding such variables. Superior also believes that such reconciliation would imply a degree of precision that could potentially be confusing or misleading to investors. However, the magnitude of these amounts may be significant.

# Agenda





## Introduction

Tim Trenary

Executive Vice President and Chief Financial Officer

## **Business Update**

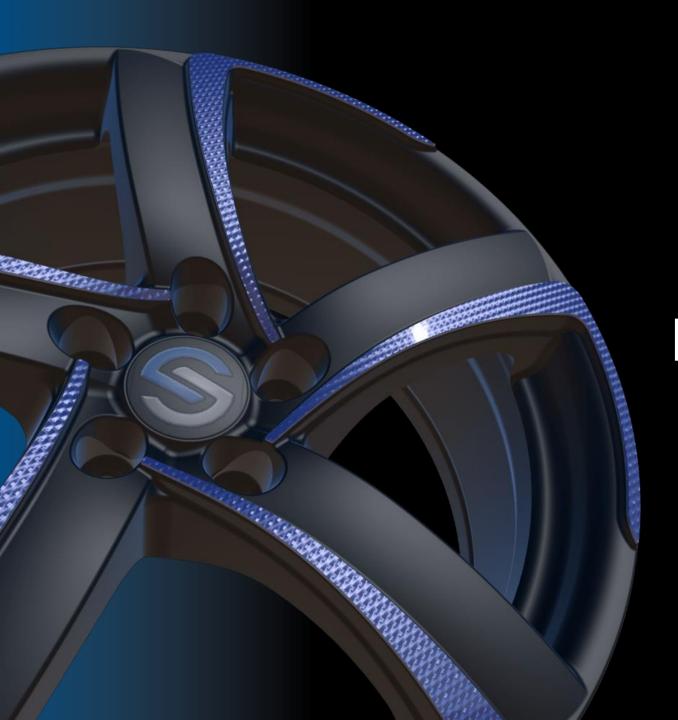
Majdi Abulaban

President and Chief Executive Officer

## **Financial Review**

Tim Trenary

Executive Vice President and Chief Financial Officer



# Business Update



# Commercial and Operational Discipline in a Challenging Environment



Q3 2023

#### **NET SALES**

\$323M

Down 20% year-over-year

#### **VALUE-ADDED SALES**

ADJUSTED FOR FX & DECONSOLIDATION(1)

\$170M

Flat year-over-year

#### **ADJUSTED EBITDA**

\$39M

22% VAS Margin<sup>(1)</sup>; +160 bps expansion

### **CONTENT PER WHEEL(1)**

\$49.71

Up 6% year-over-year

NET DEBT(1)

\$453M

Nearing lowest level since 2017

### **Financial and Operational Highlights**

#### **Industry Recovery Decelerating, Q4 UAW Headwinds Remain**

- Industry production up 6%, EU key customers down 1%, GM down 4%
- Fleet in NA up ~75% in Q3<sup>(2)</sup>, affordability driving strong growth in small vehicles
- Decline in Net Sales due to lower cost of aluminum and lower unit shipments
- Superior FX Adj. VAS & Deconsolidation<sup>(1)</sup> flat YoY, driven by decline in GM and EU pruning actions

#### Robust Margin Expansion Driven by Cost Performance and Recoveries

- 7% growth in Adjusted EBITDA despite declining volume
- Adjusted EBITDA<sup>(1)</sup> Margin as a % of Value-Added Sales<sup>(1)</sup> of 22%, expanded 160 bps year-over-year
- Profitability improvement plan in Europe on track, German operations de-consolidated
- Aligning our pricing with rising input costs

#### Portfolio Continues to Deliver Content Growth

- Q3 Content per Wheel<sup>(1)</sup> increased 6% year-over-year
- >19" wheels reaching more than 52% of OEM shipments
- Superior LTM Q3 VAS, versus 2019, is up 6% while industry volumes are down 10%

#### Sustaining Strong Liquidity - Available Liquidity \$194M

- Net debt down sequentially and vs. prior year despite actions in German operations
- Maintaining capex prudence (\$30m YTD)

#### Updating Outlook, Reflecting Impact of Deconsolidation of German Operations, UAW Strike

(2) Source: Cox Automotive

<sup>(1)</sup> Value-Added Sales, Value-Added Sales Adjusted for FX, Value-Added Sales Adjusted for FX & Deconsolidation, Content per Wheel, Adjusted EBITDA, Free Cash Flow, and Net Debt are non-GAAP financial measures; see page 2 for definitions and the appendix for reconciliations to the most comparable GAAP measures

# Superior Since 2019



	FY 2019	<b>↑</b> B/W <b>↓</b>	2023 Q3 LTM
Industry (Vehicles) <sup>(1)</sup>	34.1M	10%	30.5M
SUP VAS Adj. FX <sup>(2)</sup>	\$755M	<b>6</b> %	\$817M*
Adj. EBITDA <sup>(2)</sup>	\$169M	15%	\$194M
Adj. EBITDA Margin (VAS <sup>(2)</sup> )	22.3%	200 bps	24.3%
Net Debt <sup>(2)</sup>	\$553M	18%	\$453M
Content per Wheel(2)	\$39.25	41%	\$55.23*

## Strong Results Four Years in a Row - Executing on Growth, Cost & Cash

<sup>(1)</sup> IHS industry production forecast dated October 16, 2023 (North America and Europe based on Western and Central Europe)

<sup>(2)</sup> Value-Added Sales, Value-Added Adjusted for FX, Value-Added Sales Adjusted for FX & Deconsolidation, Content per Wheel, Net Debt and Adjusted EBITDA are non-GAAP financial measures; see page 2 for definitions and the appendix for reconciliations to the most comparable GAAP measures

# Commercial Discipline: Aligning Pricing with Cost Reality Portfolio: Consistently Delivering Content Growth



## **Driving Technologies in Our Portfolio**



## Content per Wheel<sup>(1)(2)</sup> Growth\*



- ✓ Aligning Pricing to Offset Rising Input Costs
- ✓ Broad Portfolio and Innovative Technologies Continue to Drive Content Growth

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<sup>(1)</sup> Value-Added Sales, Value-Added Adjusted for FX, Value-Added Sales Adjusted for FX & Deconsolidation, Content per Wheel, and Adjusted EBITDA are non-GAAP financial measures; see page 2 for definitions and the appendix for reconciliations to the most comparable GAAP measures

<sup>(2)</sup> Based on Value-Added Sales Adjusted for FX \*As originally reported

## **Current Industry Operating Environment**





### **Tailwinds**

- Strategic operational improvements
- Key local-for-local footprint
- Consumer preference for premium wheels

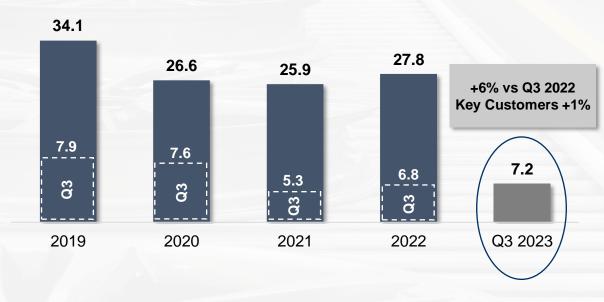


## Challenges

- Ongoing volume volatility and OEM shutdowns (Mx)
- Unfavorable production mix / fleet sales
- UAW strike
- Increased inflation in Europe
- Shifting from supply constraint to demand constraint in Europe
- Macroeconomic uncertainty

## **Industry Production Levels**(1)

(in millions)



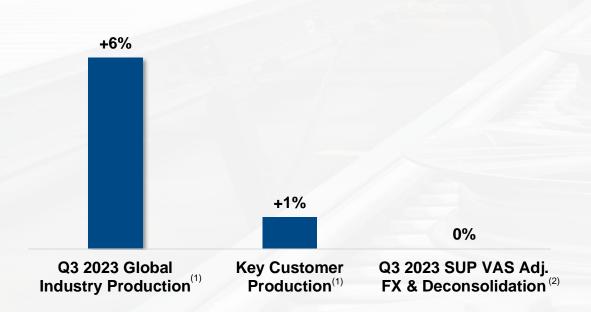
<sup>(1)</sup> IHS industry production forecasts dated October 16, 2023 (North America and Europe based on Western and Central Europe)

Industry recovery continues despite persistent macroeconomic and operating headwinds

# Industry and Superior Growth







### **Superior Regional Factors**

- North American industry production in Q3 continues to be driven by increase in fleet sales
- Ongoing downtime at GM Silao plant (T1XX) platform)
- Deconsolidation of German operations results in temporary loss of revenue
- EU industry production of key customers down 1% YoY

Industry production improving in both NA and EU Superior Q3 2023 VAS Adj. FX<sup>(1)</sup> & Deconsolidation flat YoY

<sup>(1)</sup> Source: IHS Automotive as reported on October 16, 2023; North America and Europe based on Western and Central Europe. Key customers include Ford, GM, Toyota, Audi, Mercedes, BMW, Volvo and Volkswagen.

<sup>(2)</sup> Value-Added Sales, Value-Added Adjusted for FX, Value-Added Sales Adjusted for FX & Deconsolidation, Content per Wheel, and Adjusted EBITDA are non-GAAP financial measures; see page 2 for definitions and the appendix for reconciliations to the most comparable GAAP measures

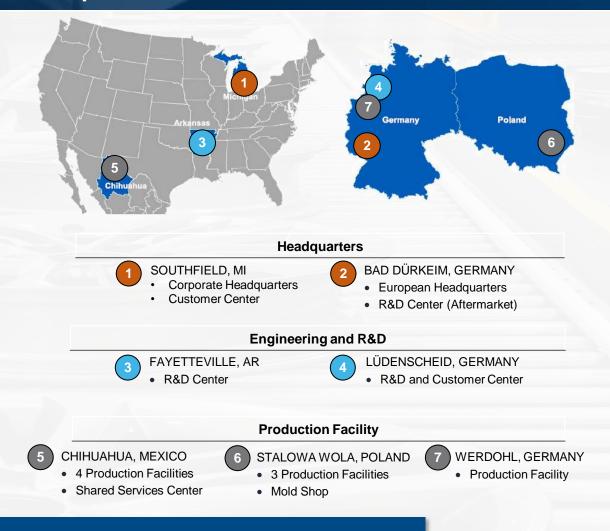
# Recap: Taking Action on German Operations Improving "Local for Local" Competitive Footprint



# Strategically-Placed Footprint, Well-Positioned to Serve Customers

- ✓ OEMs are focused on de-risking supply chains by sourcing locally
- ✓ Proceedings designed to improve performance in Germany to better serve customers
- ✓ Vast majority of global capacity resides in Mexico and Poland, will be unaffected by proceedings 

  ⑤
  - SPG facility represents 6% of global capacity 7



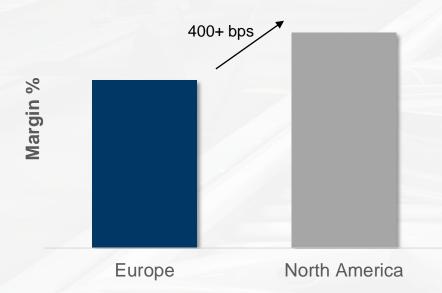
Project On-Track per Protective Shield Proceedings Likely Transfer of 800K Wheels from Germany to Poland

## Recap: Europe Near-Term Margin Enhancement Initiatives





# EU vs. NA Margin on Value-Added Sales<sup>(1)</sup>



Targeting to narrow the margin gap between two regions

### **Making Progress on Critical Actions**

### **Operations**

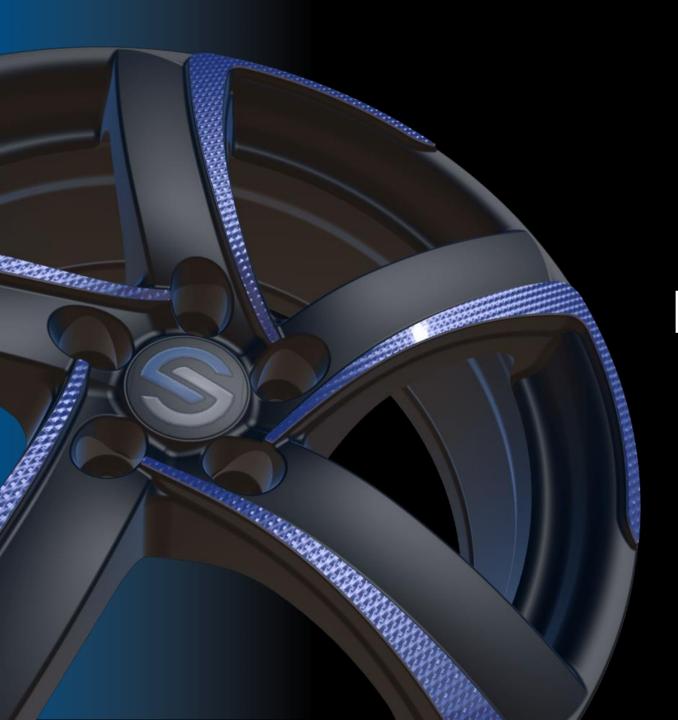
- Actions on German operation on track
  - Inventory safety stock in place
  - Requires transfer of 800K wheels to Poland
  - Improved capabilities/capacities in Poland
- Rationalized Administrative Overhead
- Consolidating Aftermarket Warehouses

#### **EU Customers**

- Progress with customers on pricing
  - VAS/Wheel up 13% YTD
- De-risked Wheel Launches through transfer to Poland

#### **Portfolio**

Pruned underperforming programs; 750K wheels



# Financial Review



## Third Quarter 2023 Financial Summary



(\$ in millions, except earnings per share, and units in thousands)

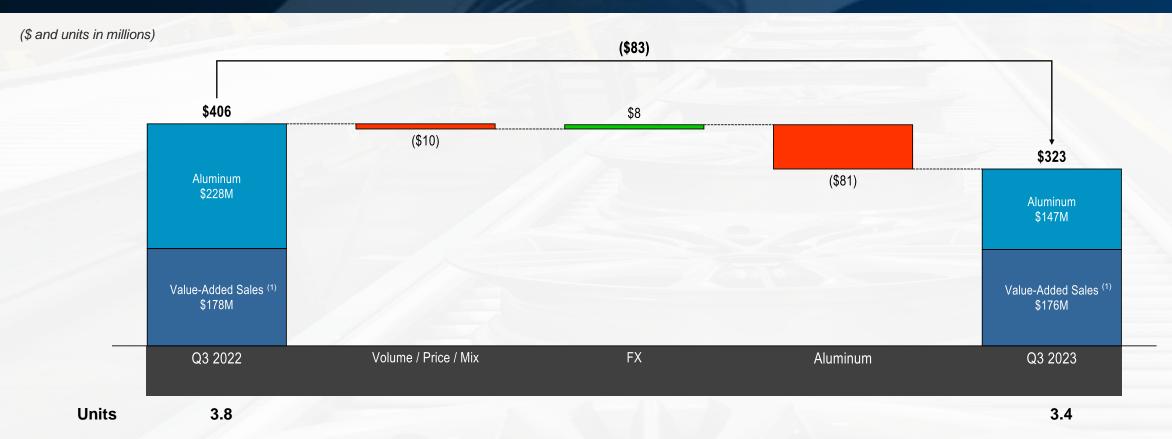
		Three Months				hs		
	3Q 2023 3Q 2022		Y'	TD 2023	Y	TD 2022		
Units								
North America		2,127		2,206		6,525		6,704
Europe		1,301		1,571		4,542		5,161
Global		3,428		3,777		11,067		11,865
Net Sales								
North America	\$	194.9	\$	240.3	\$	614.7	\$	727.2
Europe		128.2		165.4		461.9		510.6
Global	\$	323.1	\$	405.7	\$	1,076.6	\$	1,237.8
Value-Added Sales (1)								
North America	\$	100.1	\$	92.6	\$	310.4	\$	286.7
Europe		75.9		85.1		268.6		265.9
Global	\$	176.0	\$	177.7	\$	578.9	\$	552.6
Net (Loss) Income	\$	(86.3)	\$	(0.4)	\$	(90.4)	\$	20.6
Adjusted EBITDA <sup>(1)</sup>	\$	38.6	\$	36.1	\$	136.1	\$	136.7
% of Value-Added Sales <sup>(1)</sup>		21.9%		20.3%		23.5%		24.7%
Diluted (Loss) Earnings Per Share <sup>(2)</sup>	\$	(3.42)	\$	(0.35)	\$	(4.29)	\$	(0.25)

<sup>(1)</sup> Value-Added Sales and Adjusted EBITDA are non-GAAP financial measures; see page 2 for definitions and the appendix for reconciliations to the most comparable GAAP measures

<sup>(2)</sup> See reconciliation from net income to diluted EPS in the appendix of this presentation

## Third Quarter 2023 Year-over-Year Sales Bridge





- Volume / Price / Mix: Higher premium wheel content offset by fewer wheel sales
- FX: Stronger Euro
- Aluminum: Pass through of lower cost of aluminum

## Third Quarter 2023 Year-over-Year Adjusted EBITDA<sup>(1)</sup> Bridge







- Volume / Price / Mix: Higher premium wheel content offset by fewer wheel sales
- Metal Timing: Tendency to net over time
- **Performance**<sup>(2)</sup>: Manufacturing performance, cost of inflation, cost of OEM production schedule volatility and lower fixed cost absorption net of pass through of cost inflation to customers

## Third Quarter 2023 Free Cash Flow



Q3 2023	Q3 2022
\$9M	\$17M
(\$12M)	(\$11M)
\$0M	(\$4M)
(\$3M)	\$2M
	\$9M (\$12M) \$0M

## Capital Structure as of September 30, 2023



## **Capital Structure (in \$M)**

Total Cash	\$177
Global \$60M Revolving Credit Facility Term Loan Europe Capex Loans Finance Leases	\$397 \$2 \$1
Total Senior Secured Debt	\$400
Senior Unsecured Notes (€217M)  Total Debt <sup>(1)</sup>	\$229 <b>\$630</b>
Net Debt <sup>(2)</sup>	\$453
Preferred Equity	\$242
Available Liquidity <sup>(3)</sup>	\$194

- Liquidity of \$194M
- Free Cash Flow<sup>(2)</sup> remains a top priority

Continued Focus on Deleveraging
Balance Sheet

Net Debt<sup>(2)</sup> declines \$2M YoY

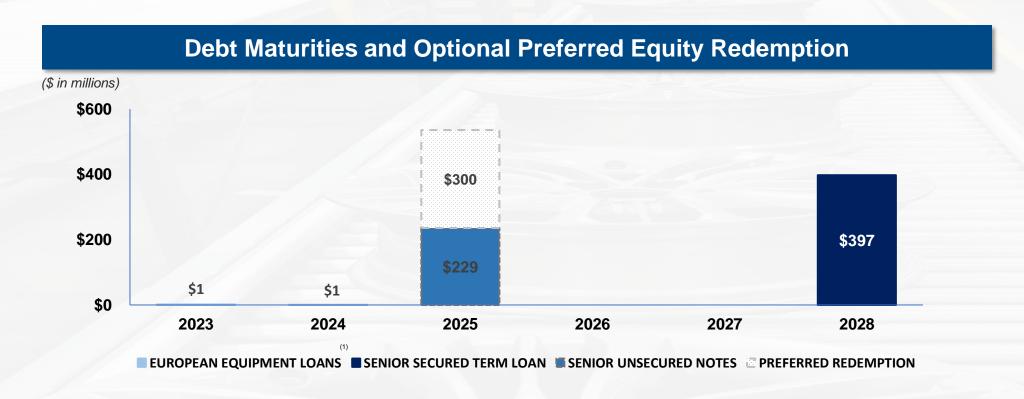
<sup>(1)</sup> Excluding Debt Issuance Cost

<sup>(2)</sup> Free Cash Flow and Net Debt are non-GAAP financial measures; see page 2 for definitions and the appendix for reconciliations to the most comparable GAAP measures

<sup>(3)</sup> Includes cash and availability on committed revolving credit facility

# Debt Maturity Profile as of September 30, 2023





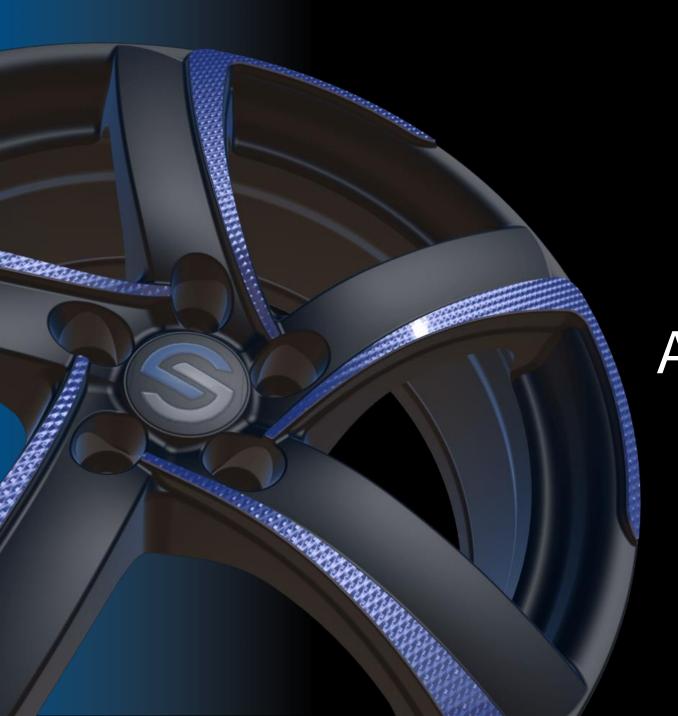
Note: Not included is an undrawn committed revolving credit facility of \$60M, capital leases and \$1 million per quarter of amortization of the term loan

## Full Year 2023 Financial Outlook



Metric	Current Outlook	Prior Outlook	Commentary
Unit Volume	14.6M – 15.0M	15.0M – 15.8M	Incorporated in this adjusted outlook is the impact of the deconsolidation of SPG, including a reduction in wheel shipments of 300K wheels, a reduction in Net Sales of \$32
Net Sales	\$1.39B - \$1.49B	\$1.55B - \$1.63B	million, a reduction in Value-added Sales of \$20 million, an improvement in Adjusted EBITDA of \$1 million, and reduction in Cash Flow from Operations of \$35 million, reflecting a temporary investment in working capital at year
Value-Added Sales <sup>(1)</sup>	Sales <sup>(1)</sup> \$745M - \$765M \$755M - \$795M		<ul> <li>end, most notably the build of safety stock to protect our customers during the SPG proceedings. This investment in working capital will come back to the Company in 2024.</li> <li>Also incorporated in this outlook is the impact of the UAW</li> </ul>
Adjusted EBITDA <sup>(1)</sup>	\$170M - \$185M	\$170M - \$190M	strike through the end of October, including a reduction of approximately 85K wheels, and \$8 million and \$4 million, respectively, on Net Sales and Value-added Sales, as well as an impact on Adjusted EBITDA of approximately \$2
Cash Flow from Operations	ations \$80M - \$95M \$110M - \$130M		million. These adjustments assume that no additional facilities are struck and that the strike is resolved mid-November.  • Expecting ongoing pressure on input costs, especially labor
Capital Expenditures	~\$50M	~\$65M	Reducing the capital intensity of the business but strategically investing, especially in wheel finishing capabilities

<sup>(1)</sup> Value-Added Sales, Adjusted EBITDA and Content per Wheel are non-GAAP financial measures; see page 2 for definitions and the appendix for reconciliations to the most comparable GAAP measures



Appendix





(\$ in millions)

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Accounts Receivable, net		110.9		72.7
Inventories, net		162.0		178.7
Income Taxes Receivable		1.8		2.3
Other Current Assets		46.7		42.2
Total Current Assets	\$	497.9	\$	508.9
Property, Plant & Equipment, net		396.0		474.0
Deferred Income Taxes, net		23.8		35.2
Intangibles		36.6		51.5
Other Assets		83.6		64.2
Total Assets	\$	1,037.8	\$	1,133.7
LIABILITIES & EQUITY				
Accounts Payable	\$	145.4	\$	158.0
Current Portion of Long-term Debt		6.7		5.9
Accrued Expenses		73.1		74.1
Income Taxes Payable		0.6		13.3
Total Current Liabilities	\$	225.9	\$	251.3
Long-term Debt (Less Current Portion)		600.6		616.1
Non-Current Liabilities		58.7		67.7
Redeemable Preferred Shares		241.6		222.8
European Noncontrolling Redeemable Equity		0.9		1.1
Total Shareholders' Equity (Deficit)	\$	(90.1)	\$	(25.3)
Total Liabilities and Shareholders' Equity	\$	1,037.8	\$	1,133.7
	Inventories, net Income Taxes Receivable Other Current Assets Total Current Assets Property, Plant & Equipment, net Deferred Income Taxes, net Intangibles Other Assets Total Assets  LIABILITIES & EQUITY Accounts Payable Current Portion of Long-term Debt Accrued Expenses Income Taxes Payable Total Current Liabilities Long-term Debt (Less Current Portion) Non-Current Liabilities Redeemable Preferred Shares European Noncontrolling Redeemable Equity Total Shareholders' Equity (Deficit)	Inventories, net Income Taxes Receivable Other Current Assets  Total Current Assets Property, Plant & Equipment, net Deferred Income Taxes, net Intangibles Other Assets Total Assets  **S  LIABILITIES & EQUITY Accounts Payable Current Portion of Long-term Debt Accrued Expenses Income Taxes Payable Total Current Liabilities Long-term Debt (Less Current Portion) Non-Current Liabilities Redeemable Preferred Shares European Noncontrolling Redeemable Equity Total Shareholders' Equity (Deficit)  **S  **S  **Total Current Portion) **Non-Current Liabilities **S  **European Noncontrolling Redeemable Equity Total Shareholders' Equity (Deficit)  **S  **European Noncontrolling Redeemable Equity Total Shareholders' Equity (Deficit)  **S  **European Noncontrolling Redeemable Equity Total Shareholders' Equity (Deficit)	Inventories, net       162.0         Income Taxes Receivable       1.8         Other Current Assets       46.7         Total Current Assets       \$ 497.9         Property, Plant & Equipment, net       396.0         Deferred Income Taxes, net       23.8         Intangibles       36.6         Other Assets       83.6         Total Assets       \$ 1,037.8         LIABILITIES & EQUITY         Accounts Payable       \$ 145.4         Current Portion of Long-term Debt       6.7         Accrued Expenses       73.1         Income Taxes Payable       0.6         Total Current Liabilities       \$ 225.9         Long-term Debt (Less Current Portion)       600.6         Non-Current Liabilities       58.7         Redeemable Preferred Shares       241.6         European Noncontrolling Redeemable Equity       0.9         Total Shareholders' Equity (Deficit)       \$ (90.1)	Inventories, net         162.0           Income Taxes Receivable         1.8           Other Current Assets         46.7           Total Current Assets         \$ 497.9           Property, Plant & Equipment, net         396.0           Deferred Income Taxes, net         23.8           Intangibles         36.6           Other Assets         83.6           Total Assets         \$ 1,037.8           LIABILITIES & EQUITY           Accounts Payable         \$ 145.4           Current Portion of Long-term Debt         6.7           Accrued Expenses         73.1           Income Taxes Payable         0.6           Total Current Liabilities         \$ 225.9           Long-term Debt (Less Current Portion)         600.6           Non-Current Liabilities         \$ 3.7           Redeemable Preferred Shares         241.6           European Noncontrolling Redeemable Equity         0.9           Total Shareholders' Equity (Deficit)         \$ (90.1)

**ASSETS** 

Cash & Short Term Investments

9/30/2023

176.5

12/31/2022

213.0



(\$ in millions, except earnings per share, and units in thousands)

		Three I	Mont	Nine Months					
		Q 2023	30	2 2022	Υ٦	TD 2023	Y	TD 2022	
		Actual		Actual	Actual			Actual	
Unit Shipments (000s)		3,428		3,777		11,067		11,865	
Net Sales	\$	323.1	\$	405.7	\$	1,076.6	\$	1,237.8	
Value-Added Sales Adjusted for Foreign Exchange (1)		170.4		177.7		575.7		552.6	
Gross Profit		25.3		28.4		100.9		111.6	
SG&A Expenses		16.9		16.1		53.3		49.8	
Loss on Deconsolidation of Subsidiary		79.6		-		79.6		-	
(Loss) Income From Operations	\$	(71.2)	\$	12.3	\$	(32.0)	\$	61.8	
Interest Expense, net		(15.7)		(10.4)		(47.1)		(30.7)	
Other Income (Expense), net		0.2		(0.2)		(2.6)		0.4	
(Loss) Income Before Income Taxes	\$	(86.7)	\$	1.6	\$	(81.7)	\$	31.5	
Income Tax benefit (Provision)		0.4		(2.0)		(8.7)		(10.9)	
Net (Loss) Income	\$	(86.3)	\$	(0.4)	\$	(90.4)	\$	20.6	
Diluted (Loss) Earnings Per Share	\$	(3.42)	\$	(0.35)	\$	(4.29)	\$	(0.25)	
Value-Added Sales (1)	\$	176.0	\$	177.7	\$	578.9	\$	552.6	
Adjusted EBITDA (1)	\$	38.6	\$	36.1	\$	136.1	\$	136.7	
, % of Value-Added Sales		21.9%		20.3%		23.5%	•	24.7%	

# Statement of Cash Flow



(\$ in millions)

	Three Months					s		
		3Q 2023		2022	YTD 2023		YT	D 2022
Net (Loss) Income	\$	(86.3)	\$	(0.4)	\$	(90.4)	\$	20.6
Depreciation and Amortization		23.6		21.9		69.9		69.1
Income tax, Non-cash Changes		(2.1)		(0.5)		9.3		3.6
Stock-based Compensation		1.4		1.9		4.4		6.5
Amortization of Debt Issuance Costs		1.2		1.2		3.6		3.7
Loss on Deconsolidation of Subsidiary		79.6		-		79.6		-
Other Non-cash Items		(4.7)		(0.7)		(4.7)		(1.7)
Changes in Operating Assets and Liabilities:								
Accounts Receivable		(13.1)		(21.9)		(38.0)		(57.4)
Inventories		(9.6)		1.7		(8.2)		(37.1)
Other Assets and Liabilities		11.9		3.1		12.7		1.9
Accounts Payable		7.7		10.4		(5.1)		64.1
Income Taxes		(0.6)		0.5		(12.9)		1.1
Cash Flow Provided By Operating Activities	\$	8.9	\$	17.2	\$	20.1	\$	74.4
Capital Expenditures		(7.7)		(11.4)		(29.5)		(45.7)
Deconsolidation of Subsidiary Cash		(4.4)		-		(4.4)		-
Proceeds from Sale of Property, Plant and Equipment		-		-		-		0.2
Net Cash Used In Investing Activities	\$	(12.2)	\$	(11.4)	\$	(33.9)	\$	(45.6)
Debt Repayment		(1.6)		(1.1)		(14.0)		(3.6)
Cash Dividends		(0.1)		(3.5)		(6.8)		(10.2)
Payments Related to Tax Withholdings for Stock-Based Compensation		-		-		(3.3)		(1.8)
Finance Lease Payments		<u>/</u>		(0.3)		(0.6)		(8.0)
Cash Flow Used In Financing Activities	\$	(1.8)	\$	(4.8)	\$	(24.8)	\$	(16.4)
Effect of Exchange Rate on Cash		0.4		(1.4)		2.1		(4.1)
Net Change in Cash	\$	(4.6)	\$	(0.4)	\$	(36.5)	\$	8.4
Cash - Beginning		181.1		122.3		213.0		113.5
Cash - Ending	\$	176.5	\$	121.8	\$	176.5	\$	121.8

# Earnings per Share Calculation



(\$ and shares in millions, except earnings per share)

Three Months			Nine Months					
3Q 2023		30	3Q 2022 YT		YTD 2023		D 2022	
			-/m ->>		,			
\$	(86.3)	\$	(0.4)	\$	(90.4)	\$	20.6	
	(6.5)		(5.8)		(18.8)		(16.9)	
	(3.4)		(3.4)		(10.1)		(10.2)	
\$	(96.2)	\$	(9.6)	\$	(119.3)	\$	(6.5)	
	28.1	_	27.0		27.8		26.8	
\$	(3.42)	\$	(0.35)	\$	(4.29)	\$	(0.25)	
\$	(86.3)	\$	(0.4)	\$	(90.4)	\$	20.6	
	(6.5)		(5.8)		(18.8)		(16.9)	
	(3.4)		(3.4)		(10.1)		(10.2)	
\$	(96.2)	\$	(9.6)	\$	(119.3)	\$	(6.5)	
	28.1		27.0		27.8		26.8	
	-							
_	28.1		27.0		27.8		26.8	
\$	(3.42)	\$	(0.35)	\$	(4.29)	\$	(0.25)	
	\$ \$ \$	\$ (86.3) (6.5) (3.4) \$ (96.2) 28.1 \$ (3.42) \$ (86.3) (6.5) (3.4) \$ (96.2) 28.1	\$ (86.3) \$ (6.5) (3.4) \$ (96.2) \$ \$ (86.3) \$ (6.5) (3.4) \$ (6.5) (3.4) \$ (96.2) \$ \$ 28.1	\$ (86.3) \$ (0.4) (6.5) (5.8) (3.4) \$ (96.2) \$ (9.6) \$ (0.35) \$ (0.4) (6.5) (5.8) (3.42) \$ (0.35) \$ (0.4) (6.5) (5.8) (3.4) (3.4) \$ (96.2) \$ (9.6) \$ (9	\$ (86.3) \$ (0.4) \$ (6.5) (5.8) (3.4) \$ (96.2) \$ (9.6) \$ \$ (0.4) \$ (6.5) (5.8) (3.4) \$ (0.35) \$ \$ (0.4) \$ (6.5) (5.8) (3.4) (3.4) \$ (6.5) (5.8) (3.4) (3.4) \$ (96.2) \$ (9.6) \$ \$ (28.1) 27.0 \$ (28.1) 27.0 \$ (28.1) 27.0 \$ (28.1) 27.0	\$ (86.3) \$ (0.4) \$ (90.4) (6.5) (5.8) (18.8) (10.1) \$ (96.2) \$ (9.6) \$ (119.3) \$ (3.42) \$ (0.35) \$ (4.29) \$ (96.2) \$ (9.6) \$ (119.3) \$ (96.2) \$ (9.6) \$ (119.3) \$ (9.6) \$ (9	\$ (86.3) \$ (0.4) \$ (90.4) \$ (6.5) (5.8) (18.8) (10.1) \$ (96.2) \$ (9.6) \$ (119.3) \$ \$ (86.3) \$ (0.35) \$ (4.29) \$ \$ (86.3) \$ (0.4) \$ (90.4) \$ (6.5) (5.8) (18.8) (19.6) \$ (119.3) \$ \$ (6.5) (5.8) (18.8) (19.6) \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ \$ (119.3) \$ \$ \$ (119.3) \$ \$ \$ \$ (119.3) \$ \$ \$ \$ (119.3) \$ \$ \$ \$	

<sup>(1)</sup> Basic earnings per share is computed by dividing net income (loss), after deducting preferred dividends and accretion and European non redeemable equity dividends, by the weighted average number of common shares outstanding. For purposes of calculating diluted earnings weighted average shares outstanding includes the dilutive effect of outstanding stock options and time and performance based restricted sto the treasury stock method. The redeemable preferred shares are not included in the diluted earnings per share because the conversion would dilutive for the periods ended September 30, 2023 and 2022.

## Reconciliation of Non-GAAP Financial Measures



(\$ in millions, except per wheel, and units in thousands)

Value-Added Sales; Value-Added Sales Adjusted for Foreign	<u>n</u>
Evaluation and Content nor Wheel	

Exchange; and Content per wheel		Three I	Mont	hs	Nine Months					
		Q 2023	3	Q 2022	Υ	TD 2023	Υ	ΓD 2022		
Net Sales Less: Aluminum, Other Costs, and Outside Service Provider Costs	\$	323.1 (147.1)	\$	405.7 (228.0)	\$	1,076.6 (497.7)	\$	1,237.8 (685.2)		
Value-Added Sales Currency Impact on Current Period Value-Added Sales	\$	176.0 (5.6)	\$	177.7 -	\$	578.9 (3.2)	\$	552.6 -		
Value-Added Sales Adjusted for Foreign Exchange Deconsolidation Impact	\$	170.4	\$	177.7 (6.3)	\$	575.7	\$	552.6 (6.3)		
Value-Added Sales Adjusted for Foreign Exchange & Deconsolidation	\$	170.4	\$	171.4	\$	575.7	\$	546.3		
Wheels Shipped		3,428		3,777		11,067		11,865		
Content per Wheel	\$	49.71	\$	47.05	\$	52.02	\$	46.57		

Adjusted EBITDA		Three I	Month	s		Nine M	lonth	s
	3Q 2023			2022	YT	D 2023	ΥT	D 2022
Net (Loss) Income	\$	(86.3)	\$	(0.4)	\$	(90.4)	\$	20.6
Adjusting Items:								
- Interest Expense, net		15.7		10.4		47.1		30.7
- Income Tax (Benefit) Provision		(0.4)		2.0		8.7		10.9
- Depreciation		18.7		17.3		55.3		52.7
- Amortization		4.9		4.5		14.6		16.3
- Loss on Deconsolidation of Subsidiary		79.6		-		79.6		-
- Restructuring and Other		5.5		1.3		18.4		3.1
- Factoring Fees		0.8		1.0		2.8		2.4
	\$	124.8	\$	36.5	\$	226.5	\$	116.1
Adjusted EBITDA	\$	38.6	\$	36.1	\$	136.1	\$	136.7

# Reconciliation of Non-GAAP Financial Measures (continued)



(\$ in millions)

Free Cash Flow	Three Months			Nine Months				
	3Q 2023		3Q 2022		YTD 2023		YTD 2022	
Cash Flow Provided By Operating Activities	\$	8.9	\$	17.2	\$	20.1	\$	74.4
Net Cash Used In Investing Activities		(12.2)		(11.4)		(33.9)		(45.6)
Cash Payments for Non-debt Financing Activities		(0.1)		(3.5)		(10.1)		(12.0)
Free Cash Flow	\$	(3.4)	\$	2.3	\$	(23.9)	\$	16.8

Outlook for Full Year 2023 Value-Added Sales		Outlook Range				
Net Sales Outlook	\$	1,390.0	\$	1,490.0		
Less: Aluminum, Other Costs, and Outside Service Provider Costs		(645.0)		(725.0)		
Value-Added Sales Outlook	\$	745.0	\$	765.0		

Net Debt	9/30/2023	9/30/2022		
Long Term Debt (Less Current Portion) (1)	\$ 623.1	\$ 572.1		
Short Term Debt	6.7	5.3		
Total Debt <sup>(1)</sup>	629.8	577.4		
Less: Cash and Cash Equivalents	(176.5)	(121.8)		
Net Debt	\$ 453.3	\$ 455.6		

<sup>(1)</sup> Excluding Debt Issuance Cost